



## TERMS OF REFERENCE

### PROPOSED OBJECTIVE

The Toronto Academic Health Science Network (TAHSN) exists as a dynamic consortium of the University of Toronto and its affiliated teaching hospitals to serve as a leader in Canadian health care by developing collaborative initiatives that optimize, advance, and sustain a shared academic mission of high quality patient care delivery, education and knowledge transfer and innovative research. TAHSN engages in local, regional and provincial system planning to advance its collective academic mission

### TAHSN MEMBERS

#### Co-Chairs:

The Co-Chairs of the TAHSN Committee will be the Board Chair and Chief Executive Officer of a fully affiliated TAHSN member hospital. The Co-Chairs will rotate on an annual basis.

#### Members:

Membership in TAHSN will consist of the University of Toronto and its affiliated hospitals participating in health and biomedical research and in the teaching of undergraduate and postgraduate medical and other health care professional students. For purposes of identification and communication, the Board Chair and Chief Executive Officer of each member will be recognized as the designated representative of TAHSN.

#### Fully Affiliated Members:

- Baycrest Centre for Geriatric Care
- Bloorview Kids Rehab
- Centre for Addiction and Mental Health
- Mount Sinai Hospital
- St. Michael's Hospital
- Sunnybrook Health Sciences Centre
- The Hospital for Sick Children
- Toronto Rehabilitation Institute
- University Health Network
- Women's College Hospital
- University of Toronto

#### Associate Members:

- North York General Hospital
- St. Joseph's Health Centre
- Toronto East General Hospital

#### Guests:

- Council of Academic Hospitals of Ontario
- MaRS
- Toronto Central LHIN

## TAHSN ROLES AND RESPONSIBILITIES

TAHSN will:

1. Establish the vision, values, role, and collective mandate for Toronto academic hospitals in the provision of high quality health care, in the education of health care professionals, in the advancement of innovative research in a socially responsible manner.
2. Review and make recommendations on the role of the academic hospital in the local, regional and provincial provision of complex clinical care programs in the context of the best quality of care, and the best research for the delivery of these programs.
3. Lead collaborative engagements with other providers in achieving effective and efficient organization of centres of excellence in clinical care, education and research.
4. Serve as a local, provincial, and national resource for specific specialty areas, sharing evidence-based and best practices in clinical care, education and research initiatives.
5. Communicate, engage and build bi-directional partnerships with our health care partners to ensure that the role of academic health science centres is recognized and supported within health care communities of practice, in the public arena, and policy forums.
6. Engage in system planning and discussions related to patient care, education and research initiatives and identify issues, trends, and recommendations specific to the sustained enhancement of academic health sciences centres.
7. Analyze and respond to key relevant system strategic policy directions and provide information on potential implications and trends for patient care, education and research
8. Advise and provide recommendations on the infrastructure requirements including capital, health technologies, operations and human resources to advance and sustain the academic hospitals' mission under the current health system organization.
9. Make recommendations on how the current funding for the hospitals, medical and health care professional schools, university, and alternate funding plans can be integrated and reformed to ensure that all parties are able to meet their objectives in care, research, and teaching.
10. Assess the funding formula's impacts on the academic mission (including clinical complexity and academic activity) to help secure adequate and stable funding.
11. To ensure the development and application of an effective means by which policy developments can be released and disseminated. In some cases, the TAHSN recommendations will be carried out by the designated Co-Chairs or another appointed representative(s) of TAHSN.

## PROPOSED FREQUENCY OF MEETINGS

Fully Affiliated Members – To meet monthly

Board Chairs – To join fully affiliated members quarterly on the following dates: Oct 18, 2007 –  
Jan 17, Apr 24 and Jun 19, 2008

Associate members – To join fully affiliated members at all other regularly scheduled meetings

## KEY CONTACTS

TAHSN will maintain close working relationships with the Toronto Central LHIN, the Ontario Hospital Association and the Council of Academic Hospitals of Ontario.

## TAHSN SUB-COMMITTEES

- TAHSN Research Committee
- TAHSN Medical Affairs Committee
- TAHSN Human Subjects Research Committee (Limited Term)